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WELCOME

As Jazz at Lincoln Center enters its 36th season, we intend to celebrate the vision, leadership, artistic integrity and virtuosity of our managing and artistic director, Wynton Marsalis, by embracing his relentless desire for excellence. In that spirit, we welcome you to this newly designed Annual Report. The pages that follow highlight our achievements from this past fiscal year and illustrate the many ways in which our wide array of programs synchronize to make a more powerful whole.

This past season's theme, "All Jazz is Global" echoed across the stages of *The House of Swing* and traveled the world thanks to our incomparable **Jazz at Lincoln Center Orchestra with Wynton Marsalis**. The JLCO performed from Wickenburg, Arizona to Wroclaw, Poland; Toronto, Canada to Timişoara, Romania; and dozens of points in between while also anchoring our concert season in Rose Theater (with a special concert in The Appel Room, the most recent in our ongoing *Journey Through Jazz* series). We look back with gratitude and acknowledge the dedication and support of our chair, Clarence Otis and our Board of Directors; the financial and spiritual support of members, donors, foundations, and government agencies; the JLCO's resolute pursuit of mastery; and the hard work of our staff. With so

many remarkable young musicians on the scene, we are redoubling our efforts to meet this propitious moment while reaffirming an unwavering belief in the power of improvised, swinging music imbued with the blues to bring people together and lift them up.

Jazz at Lincoln Center respects that "the music" is a diffuse, diverse amalgamation of artists, musicians, composers, arrangers, band leaders, music educators, scholars, and cultural and civic leaders the world over. This dynamic combination of people and places is the beating heart that keeps jazz present, relevant, and moving forward. We need to find more innovative ways to support individuals and institutions doing important work that is consonant with JALC's mission. We can harmonize better to create more concerts in existing and new places where more working musicians can perform for ever-growing, ever-more-informed, ever-more-appreciative audiences.

In this spirit, JALC has formed an Artist Advisory Council to spark innovation in our programming and perceive creative new ways for JALC to operate and participate. We asked the new Council to share their voice. In the spirit of swing, we cede the page.

Greg Scholl, Executive Director

EBB & FLOW

For a moment, we encourage you to think back to one of your proudest moments as an individual or as a collective. Remind yourselves of the unique challenges that arose along the journey, and the tireless grit, determination, and focus that were required in order to accomplish your mission. Next, tap into the euphoric feeling of achievement, celebration, and relief that emerged when, after all of that time and hard work, your goal was finally realized.

Upon achieving a major milestone, we tend to be flooded with well-deserved adrenaline. Afterwards, we undergo an emotional drop that begs the question, "What's next?" Often we don't know what to do with ourselves until we dive into our next initiative. And the cycle begins again.

Performing and touring frequently falls into that same pattern. It's an ebb and flow, but on a rapid scale,

essentially occurring on a daily basis. We push through the travel days, we sharpen our focus during the rehearsal periods, and we recreate pre-concert routines night after night. All this momentum leads to a certain state that we work to achieve on stage—a flow where the band is swinging and the listeners are connecting. And then, inevitably, we feel the ebb when we pack up our horns, get our suitcases on the truck, and hop on the next bus or flight. We need these elements to coexist in order for us to move forward.

We wish that all of you could witness the reception of the Jazz at Lincoln Center Orchestra in concert halls throughout the U.S., Europe, Mexico, and beyond. From performing encores—sometimes three times in one night—at the request of a roaring crowd to engaging with students who wait eagerly at the stage door with questions or thanking those fans who drove hours from their hometowns just to hear their heroes play, the JLCO is wholly invested in a symbiotic relationship with their audiences. In turn, it's clear concert-goers want to be a part of something greater than themselves, something that highlights our common ground. This communion reminds people of the importance of celebrating unique voices, while also contributing positively to and respecting the role of the group. In a sense, it echoes the reality of life and what it means to be human.

Our belief is that this sacred practice is at the heart of what Jazz at Lincoln Center and the Jazz at Lincoln Center Orchestra with Wynton Marsalis represents to so many people around the world. And for that reason, JALC's first Artist Advisory Council is taking a hard look at where we stand now and where we need to go by asking ourselves these questions on a daily basis: What would it look like if we could bring our hometown people together in the same deeply meaningful way we experience performing abroad? In what ways can we ensure that we are celebrating and showcasing all voices? What are our next steps in educating the next generation of musicians and jazz aficionados? How is the jazz community at large changing? How will Jazz at Lincoln Center's mission evolve over time?

Our seven-member Council is dedicated to answering these questions and having ongoing discussions surrounding the idea of ebb and flow as we work to develop initiatives that will continue to bring people together to celebrate our similarities and differences through jazz. Together, we are deeply committed to the Jazz at Lincoln Center community, as well as the communities that raised us.

In the coming season, you'll see a series of Dizzy's Club dates curated by the Artist Advisory Council in an effort to highlight different voices and explore new pathways of collaboration and building community as the world ebbs and flows around us.

It is a privilege for us to be a part of this Council and to learn from you all in this capacity. We look forward to sharing more with you.

Warmly, The Artist Advisory Council

Alexa Tarantino, *Chair* Cécile McLorin Salvant Domo Branch Immanuel Wilkins Isaiah J. Thompson Kay Zou Riley Mulherkar

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WYNTON MARSALIS

Managing and Artistic Director/Trumpet



RYAN KISOR Trumpet



KENNY RAMPTON Trumpet



MARCUS PRINTUP
Trumpet



VINCENT GARDNER
Trombone



CHRIS CRENSHAW

Trombone

The Golkin Family Chair



ELLIOT MASON Trombone



SHERMAN IRBY
Alto and Soprano Saxophones,
Flute, Clarinet



TED NASHAlto and Soprano Saxophones,
Flute, Clarinet



VICTOR GOINES

Tenor and Soprano Saxophones,
Clarinet, Bass Clarinet



PAUL NEDZELA

Baritone and Soprano Saxophones,
Clarinet, Bass Clarinet



DAN NIMMERPiano

The Zou Family Chair



CARLOS HENRIQUEZ

Bass

The Mandel Family Chair
In Honor of Kathleen B. Mandel



OBED CALVAIRE Drums

4 JAZZ AT LINCOLN CENTER ORCHESTRA

JAZZ AT LINCOLN CENTER ORCHESTRA

BY THE NUMBERS

104 PERFORMANCES **57** CITIES ON TOUR

17 STATES ON TOUR

9 COUNTRIES ON TOUR

78 EDUCATION EVENTS ON TOUR **114** EDUCATION WORKSHOPS **3,000** STUDENTS

22 ARRANGEMENTS **6** TRANSCRIPTIONS

2022-23 ADDITIONAL MUSICIANS

Abdias Armenteros

Tenor and Soprano Saxophones, Flute, Clarinet

Kasan Belgrave

Alto and Soprano Saxophones, Flute, Clarinet

Walter Blanding

Tenor and Soprano Saxophones, Clarinet

Dan Block

Tenor and Alto Saxophones, Flute, Clarinet, Bass Clarinet

Joe Block

Piano

Domo Branch

Drums

Summer Camargo

Trumpet

Sam Chess

Trombone

Jason Clotter

Bass

Tim Coffman

Trombone

Derrick Gardner

Trumpet

Joe Giordano

Trombone

Nicole Glover

Tenor and Soprano Saxophones,

Flute, Clarinet

Tatum Greenblatt

Trumpet

Bruce Harris

Trumpet

Andre Hayward

Trombone

Anthony Hervey

Trumpet

Marty Jaffe

Bass

Stantawn Kendrick

Tenor and Soprano Saxophones, Flute, Clarinet

Julian Lee

Tenor and Soprano Saxophones,

Flute, Clarinet, Bass Clarinet

Chris Lewis

Tenor and Soprano Saxophones, Flute, Clarinet, E^b and Bass Clarinets

Carl Maraghi

Baritone and Soprano Saxophones, Clarinet, Bass Clarinet

Sean Mason

Piano

Jacob Melsha

Trombone

Philip Norris

Bass

Michael Rodriguez

Trumpet

Fareed Simpson-Hankins

Trumpet

Alexa Tarantino

Alto and Soprano Saxophones, Flute, Alto Flute, Piccolo, Clarinet

Manuel Valera

Piano

CARLOS HENRIQUEZ ON JLCO TOURING

"It amazes me across how much territory globally we've spread the joy of jazz through concerts and touring. From Africa to Cuba to South America or a quick stop in San Juan, Puerto Rico, we have thrilled the world with this fabulous art form called Jazz!"





CHRIS CRENSHAW ON JLCO MISSION

"We as an organization are steadfast in our mission as other elements around us change, so when there's no other option, one can always come home."

TED NASH ON JLCO REACH

"There have been times when we've arrived in a city where I would assume people aren't that aware of what we do, but am often pleasantly surprised when we are approached after a concert and young musicians are holding JLCO CDs, asking for us to sign them. I began to understand the reach of our livestreams and other channels where people across the world can see and hear the band."



SUMMER CAMARGO ON JLCO IMPACT

"I toured with the orchestra during their Big Band Holidays performances this past winter, and during that tour, I saw the flicker of excitement and inspiration in the students' eyes when I spoke with them. Whether they were inspired to become jazz musicians, to keep playing their instruments, or to listen to more jazz, the orchestra continues to shape the lives of all generations."

CHRIS LEWIS ON JLCO CONNECTION

"On the road, I've seen people dance, moved to tears, and rejoice in their shared experience of the music we play. The power is in the spirit of the music and its ability to reach people, regardless of the lines of demarcation that humans tend to impose upon ourselves: language, class, skin color, gender, etc."

6 JAZZ AT LINCOLN CENTER ORCHESTRA JAZZ.ORG 7



Jazz at Lincoln Center's 2022-23 performance season, presented by Jody and John Arnhold, encompassed the idea of jazz as a global language and integrated that theme into year-long programming. From ground-breaking concerts in *The House of Swing* to evening celebrations at Dizzy's Club, artists from around the world united with JALC musicians to perform dynamic, in-depth cultural explorations of jazz.

Jazz at Lincoln Center Orchestra (JLCO) with Wynton Marsalis toured many of those collaborations to cities across the U.S., as well as countries throughout the world. JALC also found audiences right here in New York City with the continuation of the successful outdoor concert series *Swing in the Streets*.







ROSE THEATER & THE APPEL ROOM

Throughout the JALC 2022-23 season, the Jazz at Lincoln Center Orchestra with Wynton Marsalis took to the Rose Theater and The Appel Room stages to lead audiences on an around-the-world journey that illuminated, actualized, and reaffirmed the notion of jazz as a global language. Leading musicians, virtuosic practitioners, and genius composers from Africa, The Middle East, East Asia, Latin America, The Caribbean, and North America, all played a crucial role in this monumental series of concerts.

The first full season since 2019—complete with world premiere commissions and unique collaborations—proved with every celebratory performance that jazz is a true medium for cultural exchange, having the power to cross language barriers and bridge the divides of international communities.





NDUDZO MAKHATHIN AND HAMILTON DE HOLANDA South African pianist-composer Nduduzo Makhathini and Brazilian 10-string mandolin (handolin) wizard Hamilton de Holanda (pictured) shared a

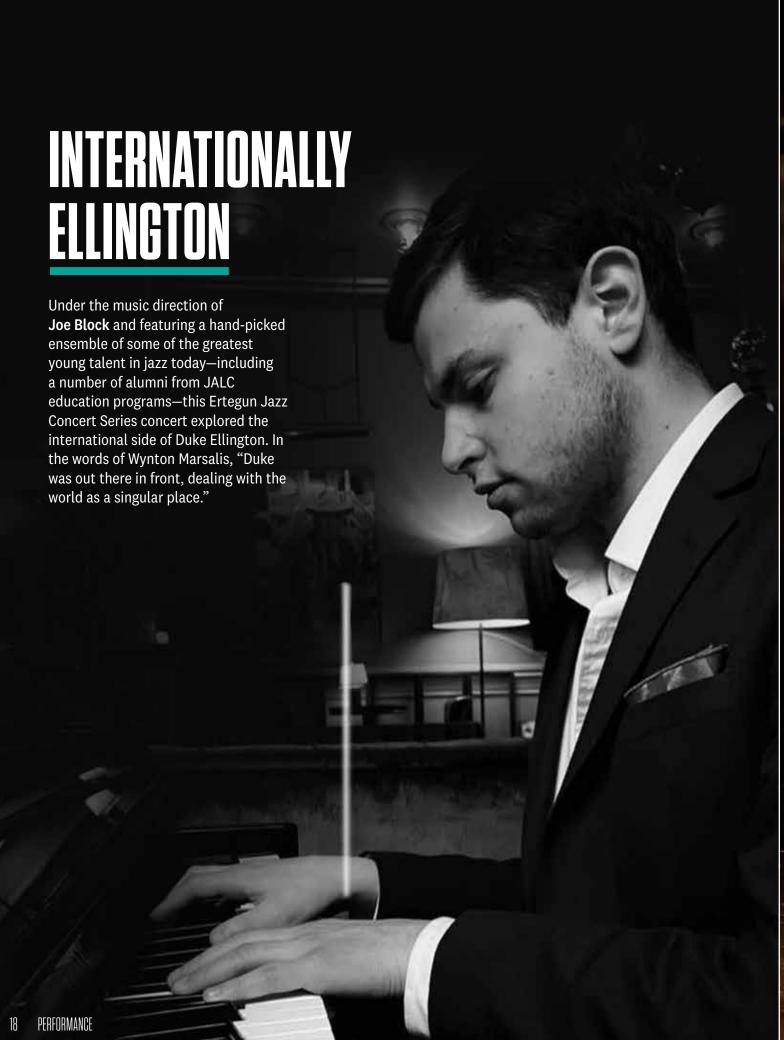
South African pianist-composer **Nduduzo Makhathini** and Brazilian 10-string mandolin (*bandolin*) wizard **Hamilton de Holanda** (pictured) shared a bandstand for the first time. They mixed their respective traditions in a unique exploration of the diaspora of African musical culture, from the slave trade and colonization through the present day. They were joined by multi-instrumentalist **Richard Bona** on the first evening and by singer-songwriter **Somi** the following evening.

THE MUSIC OF TOSHIKO AKIYOSHI

FEATURING LEW TABACKIN

The Jazz at Lincoln Center Orchestra with Wynton Marsalis celebrated iconic pianist-composer and NEA Jazz Master Toshiko Akiyoshi, whose music combines swing, bebop, classical, and elements drawn from her Japanese heritage. Music was directed by JLCO member Ted Nash and included special guest saxophonist Lew Tabackin.









CONCERTS AT A GLANCE

2022-23 ROSE THEATER & THE APPEL ROOM SCHEDULE

SEPT 30-OCT 1, 2022

WYNTON MARSALIS The Shanghai Suite*

OCT 7-8, 2022

CHUCHO VALDÉS: LA CREACIÓN

OCT 21-22, 2022

EMMET COHEN TRIO AND FRIENDS

OCT 7-8, 2022

FAMILY CONCERT WHO IS CHARLES MINGUS?

NOV 4-5, 2022

SHADES OF DJANGO WITH STEPHANE WREMBEL

NOV 11-12, 2022

STEVE MILLER PLAYS STEVE MILLER

NOV 17-19, 2022

JOURNEY THROUGH JAZZ PART II*

DEC 14-18, 2022

BIG BAND HOLIDAYS*

JAN 20-21, 2023

MIDDLE EAST MEDITATIONS*

FEB 10-11, 2023

DIANNE REEVES: LOVE IS IN THE AIR

FEB 16-19, 2023

JOURNEY THROUGH JAZZ PART III*

FEB 24-25, 2023

NDUDUZO MAKHATHINI AND HAMILTON DE HOLANDA MAR 10-11, 2023

THE MUSIC OF TOSHIKO AKIYOSHI*

MAR 24-25, 2023

ROSA PASSOS WITH KENNY BARRON AND RON CARTER

MAR 25, 2023

FAMILY CONCERT WHO IS THAD JONES?

MAR 31-APR 1, 2023

INTERNATIONALLY ELLINGTON

APR 14-15, 2023

TRES AGUAS & COLORS OF COLOMBIA* APR 21-22, 2023

MONTEREY JAZZ FESTIVAL ON TOUR

MAY 5-6, 2023

TITO PUENTE AND TITO RODRIGUEZ CENTENNIAL CELEBRATION

MAY 19-20, 2023

CÉCILE MCLORIN SALVANT

JUN 1-3, 2023

THE JAZZ AMBASSADORS DUKE, DIZZY, AND BRUBECK*

JUN 9-10, 2023

ETIENNE CHARLES' CARNIVAL: The sound of a people

22 PERFORMANCE JAZZ.ORG 2

^{*}Jazz at Lincoln Center Orchestra with Wynton Marsalis performance

SPRING 2023 GALA

On April 19, Jazz at Lincoln Center's 2023 Gala celebrated American Anthems: From Sea to Shining Sea. Hosted by Gayle King, the concert featured the Jazz at Lincoln Center Orchestra and special guests Joe Block, Samara Joy, Ashley Pezzotti, Vince Giordano and the Nighthawks, Gregory Porter, Marty Stuart, and Marilyn Maye. After the performance, 575 guests filled the Ertegun Atrium and The Appel Room for a festive dinner, and many continued the celebration at the lively afterparty in Dizzy's Club.

The 2023 Ed Bradley Award for Leadership was presented to five founding board members: Shahara Ahmad-Llewellyn, Diane Mulcahy Coffey, Gordon J. Davis, Hughlyn F. Fierce, and Michael Fricklas. For more than three decades these steadfast leaders have helped the organization grow, innovate, and expand a global audience for jazz.

Vince Giordano received the 2023 Jazz at Lincoln Center Award For Artistic Excellence. Throughout his career, Giordano has championed the genre of jazz from the 1920s and 1930s, spreading the joy and pathos of an era that shaped our nation.

(L-R) Marilyn Maye performing with the
Jazz at Lincoln Center Orchestra; Host Gayle King;
Vocalist Ashley Pezzotti; American music legend Marty Stuart;
Honorees Gordon J. Davis, Shahara Ahmad-Llewellyn,
Hughlyn F. Fierce, Diane Mulcahy Coffey, Vince Giordano,
and Michael Fricklas; Gala dinner in The Appel Room;
Laurence Fishburne with Honoree Hughlyn F. Fierce and family;
Ricky Gordon performing during second line parade;
Jonathan Michel and Friends performing at the
Dizzy's Club after party.



DIZZY'S CLUB

For several years, Dizzy's Club, like all music venues, needed to adjust how it operated during the pandemic, which meant having to slim down schedules and host fewer audiences. While it still offered up electrifying performances from Jazz at Lincoln Center's global community of world-class musicians, the club, with its warm ambience and panoramic views of the Manhattan skyline, was finding its way back to full capacity during a very challenging time.

Then last September, with much anticipation, Dizzy's Club re-launched its Late Night Sessions. This series was, and is again, an example of the true spirit of JALC's belief in mentoring and supporting young musicians. Offering a place (and time slots) where emerging artists can gain live experience and prove their chops in front of an intimate crowd of jazz aficionados, Late Night Sessions runs Thursday through Saturday, and features a post-set jam session on Thursday nights.

Dizzy's Club also had a season full of special performances, including an evening in honor of Stanley Crouch, celebrations of domestic and international jazz icons, concerts with legendary vocalists, Ertegun Hall of Fame tributes, and a new curated concert world premiere that will extend to a 10-week touring show in the upcoming season. In less than a year since the venue has been back on its feet and whole again, Dizzy's Club garnered its highest ticketing numbers in years.





Sing and Swing: Our American Songbook, led by trumpeters and vocalists Bria Skonberg (pictured) and Benny Benack III, launched at Dizzy's Club in November 2022. Curated by JALC's programming team, this show will now tour performing arts centers nationwide, following its successful trip to Saudi Arabia this past spring.



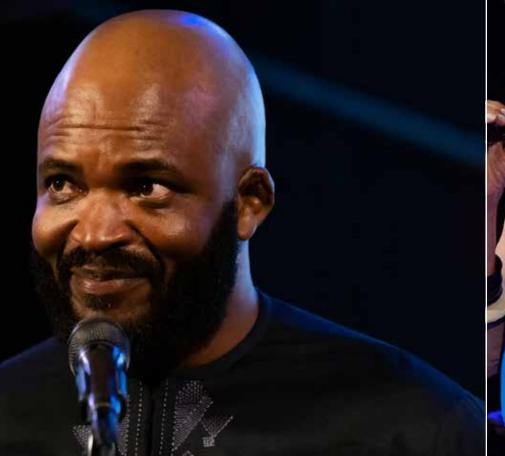
JALC paid tribute to one of its founders Stanley Crouch, who passed away in 2020. The evening featured music from the Bill Charlap Trio, David Murray, Tammy McCann, Christian McBride, and Jeff "Tain" Watts and words and speeches by Wynton Marsalis and Jelani Cobb.



Incomparable vocalists, octogenarian Mary Stallings and nonagenarian Marilyn Maye, sang jazz standards back to back at Dizzy's Club in December 2022.



Several nights of concerts honored Brazilian composer Antônio Carlos Jobim led by Romero Lubambo featuring special guest Dianne Reeves; South African musician Hugh Masekela led by son Selema Masekela (pictured); Cuban musician Mario Bauzá led by Carlos Henriquez; and a solo set by Toshiko Akiyoshi followed by a set from multi-reed artist Lew Tabackin and his trio.





JLCO ON TOUR

Throughout the 2022-23 season, the Jazz at Lincoln Center Orchestra with Wynton Marsalis revisited Marsalis' symphonic works, presented new crosscultural commissions, and delved into JALC's extensive library of modern jazz arrangements. The orchestra collaborated with various organizations in the U.S. and abroad to perform his large-scale works and engage in residency activities, including three centered around Marsalis' 1999 All Rise, Symphony No. 1.

In early autumn, the JLCO, alongside the Minnesota Orchestra, performed two evenings of Marsalis' Swing Symphony, Symphony No. 3. The band continued its extended fall tour in Mexico with concerts in Guadalajara, Cervantino, and Mexico City, as well as several cities in Texas. For the holiday season, Dianne Reeves and Samara Joy joined the JLCO, under the music direction of Victor Goines, to tour its annual Big Band Holidays program. Then in early 2023, the orchestra traveled throughout the Midwest showcasing the original works of transformative Iraqi oud virtuoso Naseer Shamma. The season wrapped in June with the JLCO's month-long European tour, which included collaborative performances of Marsalis' The Jungle, Symphony No. 4 with the Luxembourg Philharmonic, Orchestre de Paris, and Filarmonica Banatul Timișoara in Romania.

As it has for nearly every tour, the JLCO integrated substantial education activities to complement each engagement.

JLCO ON TOUR WYNTON MARSALIS: ALL RISE SYMPHONY NO. 1 RESIDENCIES

On three separate occasions during the 2022-23 season, Jazz at Lincoln Center Orchestra performed Wynton Marsalis' 1999 *All Rise, Symphony No.* 1—scored for their 15-piece orchestra, a 90-piece symphonic orchestra, and a choir of more than 100 singers.

Last September, the JLCO collaborated with the Los Angeles Philharmonic at The Hollywood Bowl to present All Rise, which was first performed there more than 20 years ago on Sept. 15, 2001, four days after the tragic events of 9/11. In October, the JLCO presented successive All Rise residencies at the University of Iowa's Hancher Auditorium and at the University of Michigan.

For more than 25 years, JALC and the University of Michigan have fostered an in-depth relationship which extended into a week-long residency in 2022. Complete with learning and engagement opportunities at the university and across Southeast Michigan, the interactive programming also included numerous master classes and workshops,

as well as visits to the Detroit School of Arts and the Milan Correctional Facility where 150 people who are currently incarcerated took part in a Q&A session with orchestra members after they performed.

The residency culminated in three major public performances: a football halftime show with the University of Michigan Marching Band, a big band concert with the Jazz at Lincoln Center Orchestra at University of Michigan's Hill Auditorium, and on that same stage and with great fanfare, the Michigan debut of *All Rise* with over 250 artists and an estimated 3,100 audience attendees, including 850 students.

ALL RISE RESIDENCIES

SEP 5-8

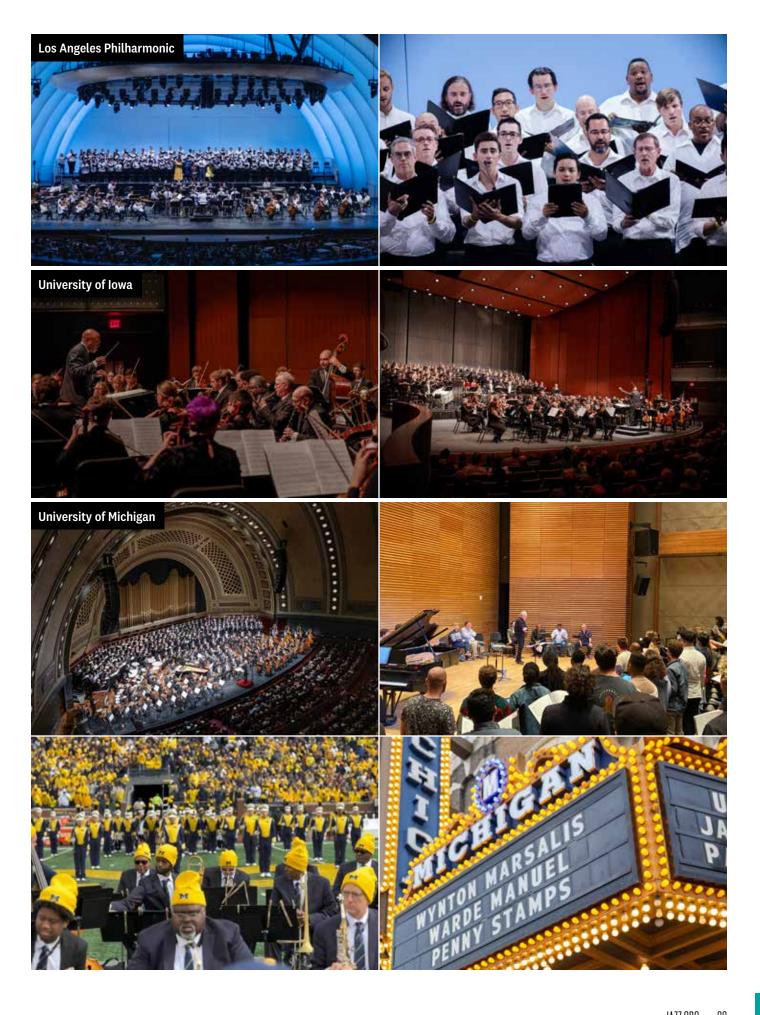
LOS ANGELES PHILHARMONIC, LOS ANGELES, CA

OCT 11-16

UNIVERSITY OF MICHIGAN, ANN ARBOR, MI

OCT 18-22

UNIVERSITY OF IOWA, IOWA CITY, IOWA



32 PERFORMANCE JAZZ.ORG 33

TOURING AT A GLANCE

FALL TOUR

SEP 4 San Diego, Ca

SEP 5-8

LOS ANGELES, CA*

SEP 11

SACRAMENTO, CA

SEP 12

RENO, NV

SEP 13

PALO ALTO, CA

SEP 15

FRESNO, CA

SEP 16-17

ROHNERT PARK, CA

SEP 22-24

MINNEAPOLIS, MN**

OCT 6

TORONTO, CANADA

OCT 7

BUFFALO, NY

OCT 8

CLEVELAND, OH

OCT 11-16

ANN ARBOR, MI*

OCT 18-22

IOWA CITY, IA*

OCT 25-26

GUADALAJARA, MEXICO

OCT 27

GUANAJUATO, MEXICO

OCT 29

MEXICO CITY, MEXICO

OCT 30

GALVESTON, TX

NOV 1-3

HOUSTON, TX

NOV 4-5

DENTON, TX

BIG BAND HOLIDAYS

NOV 29

EAU CLAIRE, WI

NOV 30

MINNEAPOLIS, MN

DEC 2

CHAPEL HILL, NC

DEC 3

YORK, PA

DEC 5

ST. LOUIS, MO

DEC 7

AUSTIN, TX

DEC 9

PHOENIX, AZ

DEC 10

WICKENBURG, AZ

MIDDLE EAST MEDITATIONS TOUR

JAN 22

PHILADELPHIA, PA

JAN 26

URBANA, IL

JAN 27-28

CHICAGO, IL

JAN 29

ST. LOUIS, MO

FEB 1

OMAHA, NE

FEB 2

MILWAUKEE, WI

FEB 3

APPLETON, WI

FEB 4

MADISON, WI

FEB 5

WINNETKA, IL

FEB 7

NEWARK, OH

FEB 8

COLUMBUS, OH

FEB 9

SPRINGFIELD, OH

FEB 10

CHAMBERSBURG, PA

MID-ATLANTIC/VIRGINIA ARTS FESTIVAL TOUR

FEB 23-25

NORFOLK, VA[‡]

FEB 26

WASHINGTON, D.C.

MAR 3

MORRISTOWN, NJ

SOUTHEAST TOUR

MAY 24

CHARLOTTE, NC

MAY 25

ORLANDO, FL

MAY 26

JACKSONVILLE, FL

MAY 27

ATLANTA, GA

EUROPEAN TOUR

JUNE 6-9

LUXEMBOURG CITY, LUXEMBOURG[†]

JUNE 10-14

PARIS, FRANCE[†]

JUNE 15

CHALON-SUR-SAÔNE, France

JUNE 16

ROUBAIX, FRANCE

JUNE 18

DRESDEN, GERMANY

JUNE 20 Vienna, austria

MUNICH, GERMANY

JUNE 21-24

JUNE 19

TIMIŞOARA, ROMANIA†

JUNE 25-26

BUCHAREST, ROMANIA

JUNE 29

KATOWICE, POLAND

JUNE 30

WROCLAW, POLAND

JULY 2

SZCZECIN, POLAND

JULY 3

HAMBURG, GERMANY

JULY 4

NEUHARDENBERG, GERMANY

JULY 7

ROTTERDAM, NETHERLANDS

JULY 9

LONDON, UK

*Marsalis: All Rise, Symphony No. 1 (Sep 5-8, Oct 11-16, Oct 18-22)
**Marsalis: Swing Symphony, Symphony No. 3 (Sep 22-24)

†Marsalis: *The Jungle, Symphony No. 4* (June 6-9, June 10-14, June 21-24) †HBCU Residency (Feb 23-25)

34 PERFORMANCE 35



SWING IN THE STREETS

The Jazz at Lincoln Center outdoor concert series. which began in the spring of 2021 as a way to safely perform during the pandemic, has now become integral to the JALC experience.

Initially planned to be temporary, this program is now flourishing in its third year. It has introduced a whole new—and mostly free—way for the community to interact with jazz and hear live music in the summer months, as well as encounter neighborhood venues that offer their own unique backdrops. These include Bryant Park, Woodlawn Cemetery, New York Botanical Garden, Governor's Island, and the Josie Robertson Plaza at Lincoln Center.

This past year saw the growth of one of JALC's marguee summer partnerships with Times Square. During the summers of 2022 and 2023, Dizzy's Club and Times Square Alliance collaborated to present the popular Jazz in Times Square series. Most Thursday nights from May through September, the hottest young jazz bands can be found performing at the Times Square Plaza, creating the feeling of an intimate club amidst the lights and sounds of the world's most iconic city center.

"OUR PRESENTING PARTNERS HAVE BEEN EXTREMELY GRATEFUL AND APPRECIATIVE TO HAVE HAD SUCH HIGH-LEVEL ARTISTS PERFORMING AT THEIR VENUES AND TO THEIR AUDIENCES."

Vice President, Programming

JAZZ ON THE ROAD

Through the generosity of Phillip and Elizabeth Gross, Jazz at Lincoln Center launched Jazz on the Road in the spring of 2022 which continued successfully through the summer of 2023. As part of JALC's artist development work, this program, in conjunction with long-time partners of JALC's education and touring departments, as well as new collaborators, worked to grow awareness of JALC's mission and support up-and-coming musicians and vocalists. Emerging bandleaders and their bands engaged with communities across the U.S. to perform and teach educational workshops exposing new audiences to traditional and nontraditional live jazz.

Four tours throughout 2022 included stops across the Midwest (May-June), New York and Connecticut (June), New England (July), and Florida (November), led by Anthony Hervey, Sean Mason, Sarah Hanahan, and Tyreek McDole, respectively. Collaborators in these regions have continued to pursue jazz programming, including a future crossover with JALC's Let Freedom Swing in Miami.

Jazz on the Road also led to exciting opportunities for all four bandleaders. Hervey released his debut album Words From My Horn this past May. Mason's tour led to the creation of a new album, The Southern Suite, that was just released on Blue Engine Records. Hanahan's tour culminated in the recording of an episode for Jazz Night in America on NPR. And McDole, after moving to New York City this past June, has become one of the most sought-after jazz vocalists. Across the board, the bandleaders and the musicians praised the importance of the artistic, financial, and operational support that these tours provided.

"I'VE GROWN EXPONENTIALLY, AND I AM MORE PREPARED THAN EVER TO BE A BANDLEADER. I'LL CARRY THIS WISDOM FOR THE REST OF MY LIFE."

- TYRFFK MCDNIF





EDUGATION

This past year, Jazz at Lincoln Center's education department provided a broad musical foundation for students of all ages and levels of experience through classes, concerts, and presentations. Artists honed their craft at numerous and widely esteemed JALC jazz academies, as well as the Essentially Ellington program, which provides free resources to thousands of high school and college jazz ensembles globally, and includes regional festivals and a yearly competition. Also, JALC had a first-time, weekend-long residency with nine Historically Black Colleges and Universities. And for those just starting out, WeBop classes and the Let Freedom Swing program continue to be great resources for introducing children to jazz.

Swing University had a history-packed lineup of internationally themed classes accessed throughout the year by JALC's online community. An abundance of new students and jazz supporters across the U.S. and around the globe—as well as the organization's world-wide distribution of its unique educational material—has widely contributed to the continuing growth of JALC education.









RISING STARS

JALC's Jazz Academy youth programs, including their flagship ensemble the Jazz at Lincoln Center Youth Orchestra, are in their 20th year of educating young musicians. Every Saturday and Sunday, students in grades six through 12 receive invaluable instruction through classes in jazz language, history, and combos, and participate in one of their seven big bands. Programming covers the entire scope of the rich and varied history of jazzfrom New Orleans music to newly created scores by prominent composers and arrangers, including members of the Jazz at Lincoln Center Orchestra. This past year, youth programming welcomed guest artists such as legendary trumpeter Randy Brecker and upand-coming tenor saxophonist phenom Nicole Glover who engaged and mentored students. Jazz Academy pedagogy is rooted in the philosophy that "all jazz is modern" and each new generation of students brings contemporary relevance to previous generations' musical triumphs.

"JALC JAZZ ACADEMIES NURTURED ME INTO THE MUSICIAN I AM TODAY AND ULTIMATELY TAUGHT ME A LARGE PORTION OF EVERYTHING I KNOW MUSICALLY. THE FRIENDSHIPS, **CONNECTIONS, AND OPPORTUNITIES THAT IT HAS PROVIDED** CAN ONLY BE DESCRIBED AS PRICELESS. THEY ARE FAMILY."

- FILIAH ALI FN

Former JALC Youth Orchestra member and Jazz Academy graduate

ALL THAT JAZZ

Since 1995, high school musicians have traveled to Jazz at Lincoln Center's home, Frederick P. Rose Hall in New York City, to spend three days immersed in workshops, jam sessions, and rehearsals with the hopes their band will take home top honors in the Essentially Ellington Jazz Band Competition & Festival, a program for high school jazz ensembles that underscores the historical importance of jazz to future generations. One bright star, showing a consistent standard of excellence over the past decade, is Osceola County School for the Arts, a 6-12 grade public magnet school in Kissimmee, FL. They became finalists first in 2014, and then again in 2017 and 2019. In 2022 and 2023, they earned backto-back first place honors at Essentially Ellington, becoming only the second Title 1 school to win the competition in 28 years. The Essentially Ellington High School Jazz Program is supported by an endowment from the Susan Rudin Charitable Fund and Gail and Al Engelberg.

"ESSENTIALLY ELLINGTON IS A BIG PART OF WHAT GOT ME TO WHERE I AM TODAY. SINCE ATTENDING, THERE'S BEEN AN OVERWHELMING LOVE AND SUPPORT FOR OSCEOLA STUDENTS THAT HASN'T BEEN THERE BEFORE AND I'VE SEEN IT UPLIFT MY COMMUNITY AT HOME IN SUCH AN AMAZING WAY."

- NATHANIEL WILLIFORD.

Former Osceola student and future Juilliard graduate

BY THE NUMBERS 2022-23 MIDDLE, HIGH SCHOOL, & SUMMER JAZZ ACADEMIES

153 STUDENTS **28** WEEKS OF CLASS

488 CLASSES & REHEARSALS **20,000** CONTENT HOURS

BY THE NUMBERS

7,324 SCHOOLS 1,141 ENSEMBLES

2022-23 ESSENTIALLY ELLINGTON COMPETITION & FESTIVAL

36,625 STUDENTS **21** REGIONAL EVENTS













HISTORY LESSON

Let Freedom Swing has become one of JALC's hallmark education programs. Inspired by 2007 conversations between former Supreme Court Justice Sandra Day O'Connor and Wynton Marsalis, the program pairs jazz performances with lessons in American history, civics, and civil rights. The live concerts include a teacher's guide written by renowned historian, author, and multi-Emmy Award winner Geoffrey C. Ward. With a focus on Title 1 schools and communities in socio-economic need, this past year the program served New York City, Chicago, Los Angeles, Detroit, New Orleans, Mesa, AZ, Bentonville, AK, and London, UK.

"YOUR MUSICIANS COME INTO OUR SCHOOL AND SWEEP US
OFF OUR FEET! OUR STUDENTS ANTICIPATE EVERY CONCERT
FOR WEEKS. PARENTS REPORT THAT THEIR CHILDREN GO
HOME AND LISTEN TO JAZZ MUSIC ON YOUTUBE AND STAY
CURIOUS ABOUT THE HARLEM RENAISSANCE AND CLASSICAL
AND MODERN JAZZ IN GENERAL. YOUR PROGRAM IS
WORKING!"

- VANESSA AJA-SIGMON, PS 127 The McKinley Park School Brooklyn, NY

EMBRACING LEGACY

This past year, Jazz at Lincoln Center launched a first-of-its-kind collaboration with Historically Black Colleges and Universities (HBCUs). On Feb. 23-25, the Virginia Arts Festival hosted nine HBCU jazz bands for a weekend-long residency. The nine participating colleges were appointed a mentor from the JLCO, who provided feedback and shared rehearsal techniques. Band directors also received invitations to a special dinner hosted by Wynton Marsalis, while HBCU musicians had their own one-on-one Q&A session with Marsalis. Students also participated in a jam session and section workshops with JLCO members. The weekend ended with each school playing a 20-minute set, adjudicated by Marsalis and members of the JLCO, who handed out awards to outstanding soloists and sections. The two top-performing bands, Benedict College and Norfolk State, each played an opening set for the evening JLCO concert, with guest soloists from the orchestra.

"THE BENEDICT COLLEGE JAZZ ENSEMBLE GAINED A
PHENOMENAL EXPERIENCE PARTICIPATING IN THE HBCU
RESIDENCY WITH WYNTON AND THE JAZZ AT LINCOLN CENTER
ORCHESTRA. MUSIC IS A MESSAGE THAT BRINGS UNIVERSAL
LOVE TO ALL, AND THIS RESIDENCY WAS AMPLE ENOUGH
EVIDENCE OF THAT FACT!"

- H. WADF JOHNSON.

Director, Benedict College Jazz Band Columbia, South Carolina



40,000 PROGRAM ATTENDANCE **125** SCHOOLS

8 CITIES 258 CONCERTS

BY THE NUMBERS 2023 JALC & VIRGINIA ARTS FESTIVAL HBCU JAZZ RESIDENCY

9 SCHOOLS 16 WORKSHOPS **2,350** CONCERT ATTENDANCE **250** STUDENTS

















EDUCATION: BY THE NUMBERS

28 YEARS OF ESSENTIALLY ELLINGTON

800,000 STUDENTS **33,000** SCHOOL BANDS

300,000 SCORES DISTRIBUTED 60 COUNTRIES

Essentially Ellington (EE), a Jazz at Lincoln Center signature program created to share Duke Ellington's rich canon as a comprehensive teaching guide to high school bands, has grown exponentially since its creation in 1995. Every year, in meticulously detailed performance-ready editions, JALC transcribes and publishes a selection of Duke Ellington's original compositions and arrangements. These selections are then distributed free to high schools and colleges in all 50 states, as well as internationally. Throughout the school year, EE provides ongoing support to participating students and teachers by providing access to online teaching guides and rehearsal videos that correspond directly to the current year's charts. In 2008, Jazz at Lincoln Center expanded its materials to include repertoire from pivotal composers Benny Carter, Mary Lou Williams, Dizzy Gillespie, and Fletcher Henderson.

Year-round *Essentially Ellington* programming includes non-competitive *EE* Regional Festivals—founded in 2006 and co-produced in local communities across the U.S.—and culminates in the highly anticipated three-day *Essentially Ellington Jazz Band Competition & Festival*, held at Frederick P. Rose Hall each May. The competition allows students, teachers, and musicians from across North America to participate in workshops, rehearsals, and performances, concluding with an evening concert and awards ceremony featuring the three top-placing bands. The education-focused regional festivals offer high school jazz bands the opportunity to perform *EE* music and receive professional feedback from JALC clinicians.

Essentially Ellington is a proven incubator for future jazz artists. Many EE students go on to grace the stages of JALC — as well as tour, record, and appear at major festivals — including JLCO bassist Carlos Henriquez and drummer Obed Calvaire, frequent JLCO substitute saxophonists Alexa Tarantino and Abdias Armenteros, pianist Joe Block, trumpeter Anthony Hervey, and Blue Engine recording artists, pianist Isaiah J. Thompson and trumpeter Summer Camargo.

2,500 CLASSES, CONCERTS, WORKSHOPS, & PRESENTATIONS

WEBOP

304 TOTAL CLASSES **2,500** FAMILIES

After pivoting online in spring of 2020 and into FY21 and FY22, WeBop returned in FY23 to in-person programming. By the spring term, classes were sold out and had a wait list of eager parents.

JAZZ FOR YOUNG PEOPLE CONCERTS

3,200 STUDENT ATTENDANCE **1,845** FAMILY ATTENDANCE

Audiences enjoyed six educationally themed shows in *The House of Swing*. The programs were *Who is Charles Mingus?* hosted by Endea Owens and *Who is Thad Jones?* hosted by Vincent Gardner.

JAZZ ACADEMY ONLINE

228,000 SUBSCRIBERS **25 MILLION** VIEWS **NEARLY 1,000** VIDEOS

Founded in 2013, JALC's YouTube Jazz Academy is now the largest freely accessible library of jazz education in the world, inspiring students, fans, and aficionados alike.

SWING UNIVERSITY

45 COURSES60 LISTENING SESSIONS210 CLASSES33,369 TICKETS SOLD

Swing University's online program continues to grow its global audience of students with nightly jazz education courses, including Jazz 101, 201, and 301, as well as classes dedicated to deep dives into the artists, albums, styles, and landmarks of jazz.

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CLASSES AT A GLANCE

2022-23 SWING UNIVERSITY SCHEDULE

SUMMER 2022 (33 DAYS OF CLASS)

Paris of the Plains: The Swinging Jazz of Kansas City (4 classes)

Crescent City: Jazz in New Orleans (5 classes)

Quiet Nights of Quiet Stars: The Jazz History of Rio de Janeiro

and São Paulo (4 classes)

Blue Nippon: The Jazz History of Japan (4 classes)

Sounds of Central Avenue: Los Angeles' Jazz History (4 classes)

London by Night: London's Jazz History (4 classes) Soweto Blues: Jazz in Johannesburg (4 classes)

Jazz in The Bronx (4 classes)

FALL 2022 (56 DAYS OF CLASS)

Jazz 101 (10 classes)

Sisters in Brass (4 classes)

Footprints: The Genius of Wayne Shorter (4 classes)

Dynamic Duos: Iconic Pairings in Jazz (6 classes)

San Antonio Rose: The History of Western Swing (3 classes)

The History of Gospel Music (6 classes)

Piano Wizards (6 classes)

Wholly Earth: The Life of Abbey Lincoln (4 classes)

Jazz's First Recording? (1 class)

The Blues (4 classes)

Ambassador Satch: Iconic Albums of Louis Armstrong (3 classes)

The Making of a Masterpiece: A Love Supreme (2 classes)

Out of the Cool: The Music of Gil Evans (3 classes)

WINTER 2023 (57 DAYS OF CLASS)

Jazz 201 (10 classes)

Journey of the Blues (4 classes)

Music Is the Weapon: The Life of Fela Kuti (4 classes)
Making of a Masterpiece: Kind of Blue (2 classes)
Hootie's Blues: The Life of Jay McShann (4 classes)
Yardbird Suite: The Genius of Charlie Parker (6 classes)
Optimism Blues: The Music of Allen Toussaint (4 classes)

Blues Queens of the 1920s (4 classes)

Making of a Masterpiece: Lady in Satin (2 classes)
Finger Buster: The Music of Stride Piano (2 classes)
Djangology: The Music of Django Reinhardt (2 classes)
Swinging on a Star: The Music of Bing Crosby (6 classes)

Free Form: The Genius of Joe Harriott (3 classes)
Uptownship: The Life of Hugh Masekela (4 classes)

SPRING 2023 (56 DAYS OF CLASS)

Pops Is Tops! The Music of Louis Armstrong (5 classes)

When Broadway Was Black (4 classes)

Jazz 301: An Expert's Guide to Jazz (10 classes)

Queen of Gospel: The Music of Mahalia Jackson (3 classes)
Manu Dibango and Franco: African Music Masters (6 classes)

We Want Miles! The Music of Miles Davis (6 classes)

Saxophone Legacies: Unsung Tenors of the 1930s and 1940s (8 classes)

April in Paris: The Jazz History of Paris (6 classes)

Finding Africa in Jazz (3 classes)

Poet of the Piano: The Music of Teddy Wilson (5 classes)

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Since its founding in 2015, Jazz at Lincoln Center's Blue Engine record label has flourished. In conjunction with the R. Theodore Ammon Archives and Music Library, the label has released more than 30 projects and aims to increase its output moving forward. Releases include historical jazz concerts from JALC's archives dating back to 1987, as well as new, innovative works from Wynton Marsalis, the JLCO, and up-and-coming artists.

Last fall, Blue Engine Media launched Jazz Live, a premier video streaming app that provides a cohesive way for audiences everywhere to experience the virtuosic breadth of jazz. Among its many facets, the app also features highlights from the label's extensive catalog, including excerpts from two culturally significant albums released this past spring: Isaiah J. Thompson's *The Power of the Spirit* and Wynton Marsalis' *The Jungle*.

Leadership support for Blue Engine Media was provided by John and Jody Arnhold and by Dan and Karen Pritzker during the 2022/2023 concert season.

Founding support of Blue Engine Media was provided by Leonard and Louise Riggio and Lisa and David Schiff.



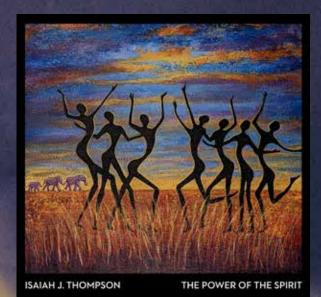


ISAIAH J. THOMPSON'S

THE POWER OF THE SPIRIT

"A young musician and composer with a mature touch Captured in front of a rapturous audience at Jazz and rare combination of talent, creativity, humility and honesty" (NPR), pianist Isaiah J. Thompson is an emerging generational talent. This past March, he issued his first live album—The Power of the Spirit—on Blue Engine Records.

at Lincoln Center's Dizzy's Club, The Power of the Spirit finds Thompson's seasoned quartet delivering a locked-in performance of their hard bop repertoire. On full display are the pianist's stunning dexterity and soulful original material; combining crisp technicality with a gospel-inflected sound, Thompson nods to forebears like Bobby Timmons, Phineas Newborn Jr., and Cedar Walton while blazing a trail all his own.



1. SHOW OPEN WELCOME

- 2. THE IT DEPARTMENT
- 3. SOUL MESSENGER
- 4. FOR PHINEAS INTRODUCTION
- 5. FOR PHINEAS
- **6. TALES OF THE ELEPHANT** AND THE BUTTERFLY
- 7. GOOD INTENTIONS
- 8. THEME FOR SCRIABIN
- 9. THANK YOU BETSY
- 10. THE POWER OF THE SPIRIT

THE PERFORMERS

ISAIAH J. THOMPSON piano JULIAN LEE tenor saxophone **PHILIP NORRIS** bass TJ REDDICK drums (tracks 2, 3, and 9) DOMO BRANCH drums (tracks 5, 6, 7, and 8)





WYNTON MARSALIS'

THEJUNGLE

"New York City is the most fluid, pressure-packed, and cosmopolitan metropolis the modern world has ever seen," says Wynton Marsalis. No wonder, then, that the city inspired what is perhaps the composer's greatest work to date. *The Jungle*, his fourth symphony, received its first recorded release this past May on Blue Engine Records.

Captured in 2019, this inspired performance of *The Jungle* was conducted by Nicholas Buc and features the Jazz at Lincoln Center Orchestra with Wynton Marsalis alongside the Melbourne Symphony Orchestra in Melbourne's

1. MOVEMENT I THE BIG SCREAM (BLACK ELK SPEAKS)

2. MOVEMENT II THE BIG SHOW

3. MOVEMENT III LOST IN SIGHT (POST-PASTORAL)

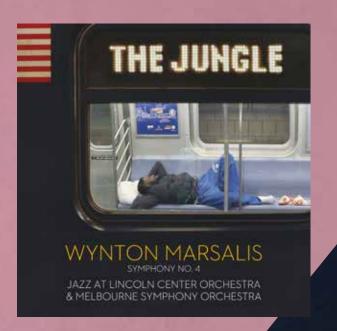
4. MOVEMENT IV LA ESQUINA

5. MOVEMENT V US

6. MOVEMENT VI STRUGGLE IN THE DIGITAL MARKET

7. BONUS TRACK **CURTAIN CALL** (KNOZZ-MOE-KING/ C JAM BLUES)

Hamer Hall. Marsalis' masterwork highlights the paradoxes that define New York City, where wealth and poverty, grit and romance, and unlimited growth and stagnation all coexist. But it's also a meditation on what being human means today—a wide-scale attempt to understand the maelstrom of modern life and remind listeners of what brings us together.



This past September, Blue Engine Media introduced Jazz Live. This subscription-based streaming app encompasses a treasure trove of Jazz at Lincoln Center digital content, made accessible, in part, by Bloomberg Philanthropies' Digital Accelerator Program. Available on desktops, phones, tablets, and smart TVs, Jazz Live invites audiences to immerse themselves in the music through new concert webcasts, a rotating selection of archival performances, and content ranging from artist interviews to documentary series.







BY THE NUMBERS 2022-23 JAZZ LIVE

90+ LIVE CONCERT WEBCASTS 33,597 HOURS WATCHED NEARLY 50 ARCHIVAL CONCERTS MADE AVAILABLE FOR VOD STREAMING



















WHERE JAZZ LIVES

The new original series *Where Jazz Lives* jointly launched with **Jazz Live** last fall. The program transports viewers to Kansas City, Seattle, Amsterdam, Newark, and Paris to meet the musicians, educators, promoters, and historians who define the great jazz scenes of the world.

"EVERY TIME I ENTER INTO A CLUB I HAVE THE FEELING I HAVE THE PASSPORT, THE SAME PASSPORT AS EVERYBODY. WE ARE JUST CITIZENS OF THE SAME COUNTRY, OF THE SAME NEVER-ENDING CONVERSATION."

- SÉBASTIEN VIDAL Radio host and TSF JAZZ program director

Paris, France

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THE HOUSE OF SWING WELCOMES EVENTS

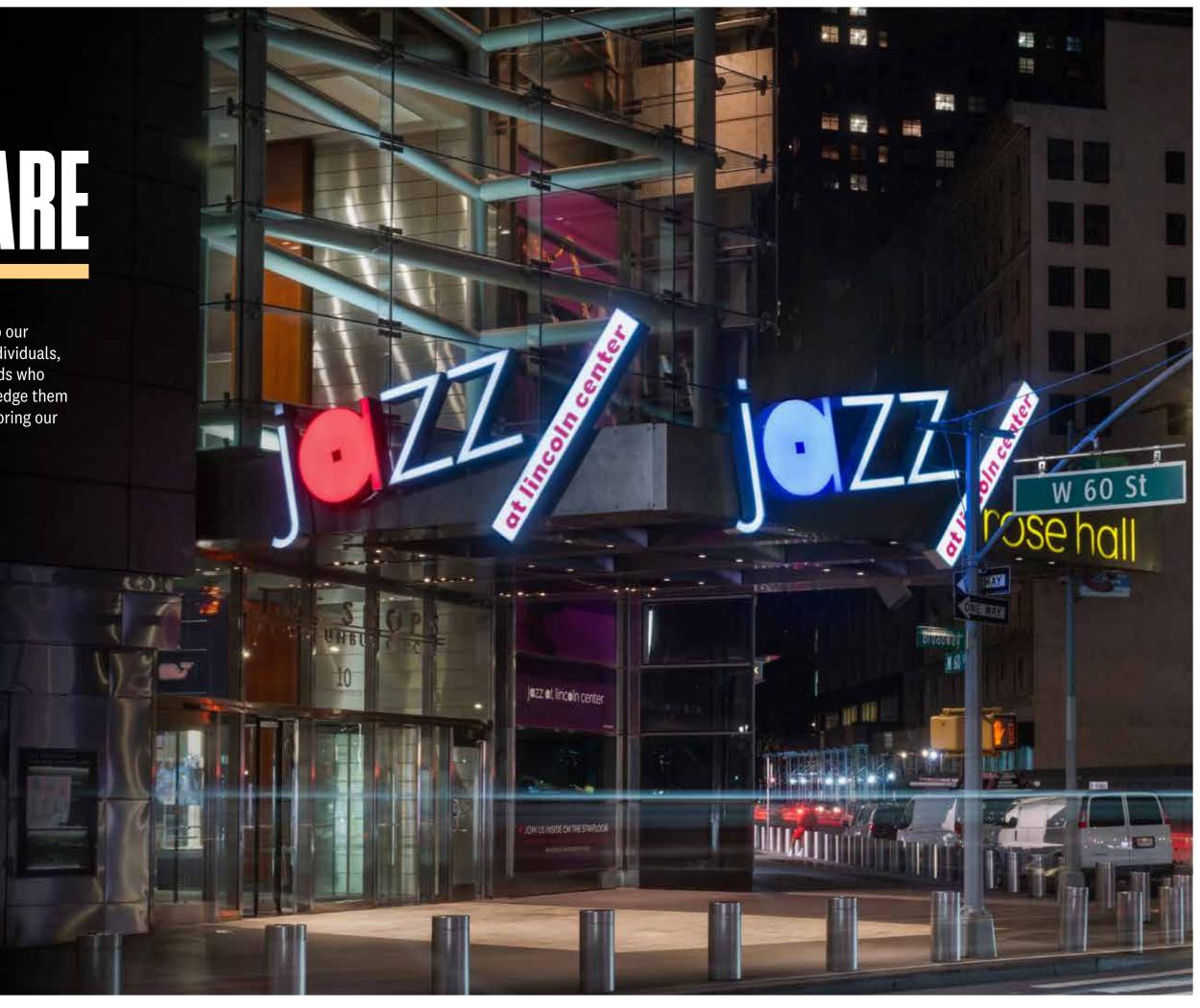
2022-23 EVENT HIGHLIGHTS

This past year, highlights included Time100 Summit and Gala, Heisman Awards Broadcast, and The New York World Premiere of Steven Spielberg's West Side Story. Organizations like these, that rent Jazz at Lincoln Center's marquee spaces, have access to the only performing arts center in the northeast fitted with Atmos Sound System technology, providing a pro-level audio experience for every engagement.





Jazz at Lincoln Center is deeply grateful to our Board of Directors and those members, individuals, foundations, corporations, and other friends who generously support our work. We acknowledge them and their thoughtful contributions, which bring our mission to life, as well as the efforts of our dedicated staff.



WITH OUR THANKS

A very special thanks to Jody and John Arnhold for their extraordinary support of Jazz at Lincoln Center and the Jazz at Lincoln Center Orchestra.

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Jazz at Lincoln Center gratefully acknowledges:

Alyson Friedman, Billy Banks, Darrell Beirne, Desmond Prass, Christine Donnellan, David Robinson, Geoffrey Awinyo, Geoffrey C. Ward, James Sapione, Jennifer Hayes, Jenny McGrath, Joe Young, Jonathan Kelly, Julia Engel, Kim Glover, Kyle Nix, Lewis Porter, Luigi Beverelli, Marietta Clark, Megumi Yonezawa, Michael Sailors, Mike Taylor, René Lopez, Sara E. Culley, Sharon Quinn, Sundae Sappleton, Taylor Watson, Terry Hampton, and Todd Whitelock.

Current as of June 30, 2023

JAZZ.ORG

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JAZZ AT LINCOLN CENTER, INC.

ASSETS		2022		2021
Cash and cash equivalents Accounts receivable, net Contributions receivable, net Investments, at fair value Property and equipment, net Facility building - Frederick P. Rose Hall, net Intangible assets, net Other assets	\$	16,459,792 2,765,125 11,275,723 74,681,473 1,709,673 133,185,852 382,814 2,110,121	\$	13,587,785 791,590 16,096,016 84,300,048 1,960,316 137,543,828 421,703 1,778,630
TOTAL ASSETS	\$	242,570,573	\$	256,479,916
LIABILITIES AND NET ASSETS				
Liabilities: Accounts payable and accrued expenses Deferred performance presentations and other revenue Due to other organizations Refundable advances Loans payable Deferred rent Total Liabilities	\$	8,935,420 1,397,599 723,713 77,621 - 1,288,916 12,423,269	\$ \$	6,551,156 1,069,881 1,403,236 174,061 4,351,770 1,352,229 14,902,333
Net Assets: Without Donor Restrictions: Net investment in facility and equipment Board-designated endowment Board-designated reserves General operating (deficiency) Total without Donor Restrictions With Donor Restrictions Total Net Assets	\$ \$ \$	134,764,619 1,736,603 27,332,385 (2,262,113) 161,571,494 68,575,810 230,147,304	\$ \$ \$	139,387,609 2,049,319 23,332,385 (5,823,016) 158,946,297 82,631,286 241,577,583
TOTAL LIABILITIES AND NET ASSETS	\$	242,570,573	8	256,479,916

Jazz at Lincoln Center's financial statements are audited by Lutz and Carr, LLP. The summarized Statements of Financial Position as of June 30, 2022 and 2021, and Statements of Activities for the years ended June 30 2022 and 2021 were derived from Jazz at Lincoln Center's financial statements. The complete audited financial statements are available upon request.

REVENUE AND SUPPORT		2022		2021
Performance presentations	S	9,349,299	S	2,163,960
Facility rental income	v	13,964,494	•	1,155,274
Net investment income (loss)		(7,982,772)		12,424,375
Other revenue		1,646,792		663,884
Total Revenue	\$	16,977,813	\$	16,407,493
Contributions and grants	S	18,482,871	S	45,545,350
Special event revenue	v	2,983,756	•	3,277,266
Special event expense		(475,605)		(230,213)
Total Support	\$	20,991,022	\$	48,592,403
TOTAL REVENUE AND SUPPORT	\$	37,968,835	\$	64,999,896
FURFAGE				
EXPENSES				
Program Services				
Performance presentations	\$	12,931,247	\$	7,241,525
Educational and outreach		4,479,759		2,734,540
Facilty operations		21,067,020		12,784,843
Media programs		2,551,018		2,117,244
Total Program Services	\$	41,029,044	\$	24,878,152
Support Services				
Marketing	\$	1,251,192	\$	1,173,508
Fundraising	•	3,587,907	•	3,017,920
Other general and administrative		3,530,971		3,049,863
Total Support Services	\$	8,370,070	\$	7,241,291
TOTAL EXPENSES	\$	49,399,114	\$	32,119,443
Increase (decrease) in net assets		(11,430,279)		32,880,453
NET ASSETS, BEGINNING OF YEAR	\$	241,577,583	8	208,697,130
NET ASSETS, END OF YEAR	\$	230,147,304	\$	241,577,583

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